Appendix A

Blackburn with Darwen Core Spending Power 2024/25

| | Provisional Settlement 2024/25 £000 | Final Settlement 2024/25 £000 | Change £000 |
|----------------------------------------|----------------------------------------------|----------------------------------------|----------------|
| | | | |
| Core Spending Power 2023/24 | 163,142 | 163,142 | - |
| Business Rates Retained (IABR *1) | 21,725 | 21,725 | |
| Business Rates Top Up | 26,289 | | - |
| Baseline Funding Assessment | 48,014 | 48,014 | - |
| Revenue Support Grant | 16,734 | 16,734 | - |
| Settlement Funding Assessment | 64,748 | 64,748 | |
| Under-indexing Business Rates | 9,593 | 9,593 | - |
| Improved Better Care Fund | 8,349 | 8,349 | - |
| Social Care Grant | 16,658 | 18,251 | 1,593 |
| Market Sustainability and Fair Funding | 3,344 | 3,344 | - |
| Discharge Fund | 1,951 | 1,951 | - |
| New Homes Bonus | 830 | 830 | - |
| Services Grant | 283 | 311 | 28 |
| Council Tax (excl Parish Precepts) *2 | 68,627 | 68,627 | - |
| Core Spending Power 2024/25 | 174,383 | 176,004 | 1,621 |
| r | | | |
| Change from 2023/24 | 11,240 | | 1,621 |
| | 6.9% | 7.9% | |

^{*1} This is Individual Authority Business Rates (IABR) and is Government's assessment of the Council's share of business rates.

^{*2} This is based on the Government's assumptions of Council Taxbase and Council Tax Levels and is not reflective of the Council's decision on Council Tax.

Appendix B

Blackburn with Darwen High Needs DSG Budget 2024/25

| | 2023/24 Budget | 2023/24 Forecast Expenditure | 2023/24 Forecast Pressure / Saving | Proposed 2024/25 Budget | Movement from 2023/24 |
|---------------------------------------------------------------|----------------|---------------------------------|---------------------------------------------|----------------------------|--------------------------|
| Place Funding | | | | | |
| Maintained Special Special Schools place funding - pre 16 | 2,175,000 | 2,175,000 | - | 2,200,000 | 25,000 |
| Maintained Special Schools place funding - post-16 | 200,000 | 200,000 | - | 200,000 | - |
| Special academies / free schools place funding - pre 16 | 1,341,667 | 1,341,667 | - | 1,400,000 | 58,333 |
| Additional Place Funding for Special/ Free School Academies | 118.333 | 118,333 | - | 450,000 | 331,667 |
| Special academies / free schools place funding - post 16 | 200,000 | 200,000 | - | 200,000 | - |
| Top Up Funding | | | | | - |
| Maintained Special Schools top-up funding | 3,225,968 | 3,177,213 | (48,755) | 3,190,613 | 13,400 |
| TPG,TPECG for Maintained Special Schools | 132,322 | 132,322 | - | 132,322 | - |
| Academy Special Schools top-up funding | 1,587,119 | 1,498,699 | (88,420) | 1,645,409 | 146,710 |
| TPG,TPECG for Academy Special Schools | 105,367 | 105,367 | | 130,122 | 24,755 |
| Element 3 top-up funding for mainstream schools | 4,797,808 | 5,703,042 | 905,234 | 6,273,346 | 570,304 |
| Element 2 top-up funding for mainstream schools | 214,000 | 214,000 | - | 180,000 | (34,000) |
| SALT contract at Newfield | 39,000 | 39,000 | - | 39,000 | - |
| Mainstream additional grant - Special Schools | 96,311 | 96,311 | | 96,311 | - |
| <u>PRU</u> | | | | | - |
| | | | | | - |
| Alternative provision place funding | 1,650,000 | 1,650,000 | - | 1,650,000 | - |
| Alterative provision top-up funding | 196,550 | 196,550 | - | 196,550 | - |
| AP additional 1:1 support | 172,604 | 222,604 | 50,000 | 222,604 | - |
| Home & Hospital funding | 530,000 | 530,000 | - | 490,000 | (40,000) |
| PRU Elective Home Education commission | | | - | | - |
| TPG,TPECG and HCL for PRU | 108,890 | 108,890 | - | 108,900 | 10 |
| Mainstream Additional Grant PRU | 26,614 | 26,614 | - | 26,614 | _ |
| Alternative Provision | | | | | |
| AP academies / free schools place funding | 10,000 | 10,000 | - | 10,000 | - |
| TPG,TPECG AP providers | 92,400 | 92,400 | - | 92,400 | - |
| Mainstream Additional Grant AP | 90,306 | 90,306 | | 90,306 | - |
| Resource Provisions | | | | | - |
| Resource Provision - Element 2 Funding | 258,000 | 314,000 | 56,000 | 346,167 | 32,167 |
| Element 2 top-up funding for Resourced Provision in academies | 12,000 | 12,000 | - | 12,000 | - |
| Element 3 top-up funding for Resourced Provision in academies | 28,645 | 4,192 | (24,453) | 4,192 | - |

| Numbers 2023/24 | Numbers 2024/25 | National Rate | Local Rate or determined by provider |
|-------------------------------------|------------------------------|-----------------------------------------------------------------|------------------------------------------------------------------------------------|
| 220 20 126 20 20 406 | 220 20 140 45 20 | £10,000 £10,000 £10,000 £10,000 £10,000 | |
| 166 | 205 | Amounts determined Amounts determined £6,000 Amounts determined | Local Banding Rate Local Banding Rate Local Banding Rate Fixed Amount set by LA |
| 165 | 165 | £10,000 Amounts determined | Fixed Amount set by LA Direct Costs Fixed Amount set by LA |
| | | £10,000 Amounts determined | |
| 35 2 | 49 2 | £6,000 Filled place/ | |

Appendix B

Blackburn with Darwen High Needs DSG Budget 2024/25

| | 2023/24 Budget | 2023/24 Forecast Expenditure | 2023/24 Forecast Pressure / Saving | Proposed 2024/25 Budget | Movement from 2023/24 |
|----------------------------------------------------------------------------------------------|----------------|---------------------------------|------------------------------------|----------------------------|-----------------------|
| Out of Borough Provision | | | | | · |
| Independent Special Schools Placements | 4,086,628 | 5,281,700 | 1,195,072 | 6,933,943 | 1,652,244 |
| Independent Special Schools Transport | 550,204 | 878,288 | 328,084 | , , | (878,288) |
| Element 3 top-up funding for pupils placed out of area in other LA provision | 431,217 | 431,217 | - | 452,778 | 21,561 |
| Post 16 | | | | | |
| Place funding for Post-16 college placements | 840,000 | 840,000 | - | 840,000 | - |
| Place funding for Post-16 college placements | 35,000 | 35,000 | - | 60,000 | 25,000 |
| Element 3 top-up funding for Post-16 college placements | 445,714 | 445,714 | - | 445,714 | 0 |
| Other SEN Costs | | | | | |
| Equipment and Adaptations | 125,000 | 125,000 | - | 125,000 | - |
| SEN Escorts for Transport | 850,000 | | (850,000) | - | - |
| Early Years Send Advisory Teacher Service | 1,739,544 | 1,292,826 | (446,718) | 1,377,696 | 84,870 |
| School and Post 16 Advisory Teacher Service | 1,364,946 | 1,328,549 | (36,397) | 1,311,052 | (17,497) |
| Lead Teachers and Management of Advisory Service | 194,962 | 583,107 | 388,145 | 611,246 | 28,139 |
| SEN Support and Inclusion Posts within Childrens Services | 1,722,713 | 903,791 | (818,922) | 1,236,678 | 332,887 |
| SENDIASS contract | 56,000 | - | (56,000) | | - |
| SEND Implementation Manager & website maintenance | 96,895 | 96,895 | - | 96,895 | - |
| Occupational Therapy | 160,000 | 153,242 | (6,758) | 199,941 | 46,699 |
| Apple Trees and Seeds Support for CYP E&L | 534,200 | 400,000 | (134,200) | 400,000 | - |
| Therapies and other health related services | 183,855 | 183,855 | - | 193,310 | 9,455 |
| Contribution to Trade Union Duties | 13,400 | - | (13,400) | | - |
| Corporate Recharges | 316,090 | 316,090 | - | 316,090 | - |
| SEN Inclusion Fund | 145,000 | 145,000 | - | 200,000 | 55,000 |
| Emergency HN Panel | | | | | |
| New SEN Panel allocation | 485,574 | 485,574 | - | 351,941 | (133,633) |
| Growth contingency | 750,000 | - | (750,000) | | - |
| Forecast surplus / (shortfall) | - | - | - | - | - |
| | 32,535,846 | 32,184,357 | (351,489) | 34,539,140 | 2,354,783 |
| High Needs Budget per DfE allocations | 28,636,190 | | | 31,008,846 | 2,372,656 |
| Additional Allocations for High Needs from the spending review | 1,295,717 | | | 31,000,040 | (1,295,717) |
| Transfer from Schools Block | 200.272 | | | 780,793 | 580,521 |
| High Needs Budget After Recoupment | 30,132,179 | | | 31,789,639 | 1,657,460 |
| Place funding to be stripped out and passed to providers directly | 2,322,000 | | | 2,462,000 | 140,000 |
| Place funding already stripped out | 2,322,000 | | | 2,402,000 | 140,000 |
| Additional funding to be stripped out when allocations are updated for the Place Change retu | 81,667 | | | 287,500 | 205,833 |
| Available High Needs Budget | 32,535,846 | | | 34,539,139 | 2,003,293 |
| | | | | | |

| Numbers 2023/24 | Numbers 2024/25 | National Rate | Local Rate or determined by provider |
|--------------------|--------------------|---------------|--------------------------------------|
| 70 start of year | 107 | | ave £80K per pupil - each |
| | | | Detemined by other LA |
| 140 | 140 | £6,000 | |
| - | 10 | £6,000 | |
| | | | Local Banding Rate |

Blackburn with Darwen Budget Efficiency and Savings Proposals 2024/25

| Budget Efficiency and Savings Proposals 2024/25 | | | |
|----------------------------------------------------------------------------------------------------|----------------|----------------|----------------|
| | Base | Base | Base |
| | Budget 2024/25 | Budget 2025/26 | Budget 2026/27 |
| Adult Social Care (Strategic Workstream 5) | | | |
| Maximise grant income | 450,000 | 450,000 | 450,000 |
| Demand Management measures | 350,000 | 350,000 | 350,000 |
| Create an income budget for Deferred Payments Income recovered | 200,000 | 200,000 | 200,000 |
| Introduce Brokerage charge for Self Funder commissions | 88,000 | 88,000 | 88,000 |
| Review of Community Centre Provision | 80,000 | 80,000 | 80,000 |
| Review of VCFS Commissions | 60,000 | 60.000 | 60,000 |
| Increase DIR / sickness and unpaid leave provisions across services | 50,000 | 50,000 | 50,000 |
| Staffing restructure | 50,000 | 50,000 | 50,000 |
| | 25.000 | 25.000 | |
| De-Commission Crisis flat | -, | -, | 25,000 |
| Increase income for CAD functions | 10,000 | 10,000 | 10,000 |
| Review of 2:1 packages | - | 69,000 | 69,000 |
| Reinvigorate PIR Activity across Teams | - | 15,000 | 15,000 |
| Review of Direct Payments | - | 20,000 | 20,000 |
| Review of Equipment contracts | - | 50,000 | 50,000 |
| 'Reablement First' offer to all new/increased packages of care | - | 50,000 | 50,000 |
| Implementation of Imosphere RAS | - | 200,000 | 200,000 |
| Total Adult Social Care | 1,363,000 | 1,767,000 | 1,767,000 |
| Children, Young People and Education (Strategic Workstream 4) | | | |
| Services charged to DSG Schools Block | 182,000 | 182,000 | 182,000 |
| Cease Commissions with Youth Zone and BRFC | 80,000 | 80,000 | 80,000 |
| Total Children's Service | 262,000 | 262,000 | 262,000 |
| Public Health, Prevention and Wellbeing (Strategic Workstream 5) | | | |
| Increases to Fees & Charges in Leisure | 122,500 | 207,500 | 292,500 |
| Review of Tier 4 Substance Misuse services | 100,000 | 100,000 | 100,000 |
| Spending review | 10,000 | 10,000 | 10,000 |
| Total Public Health, Prevention and Wellbeing | 232,500 | 317,500 | 402,500 |
| Environment and Operations Service | 202,000 | 011,000 | 102,000 |
| Increases to Fees & Charges in Environmental Services | 196,000 | 362,000 | 528,000 |
| - | 159,852 | 255,831 | 351,810 |
| Increase parking charges & staff parking charges | | | |
| KGH Till System Upgrade | 5,000 | 10,000 | 10,000 |
| Ticketing booking fees | | 80,000 | 80,000 |
| Total Environment and Operations | 360,852 | 707,831 | 969,810 |
| Growth and Development | | | |
| Asset Review – Phase 1 (see Capital Strategy) | 250,000 | 250,000 | 250,000 |
| Review of Fees and Charges (Building Control and Development Control) | 235,000 | 235,000 | 235,000 |
| Generating cost reductions through decarbonisation programme | 235,000 | 235,000 | 235,000 |
| Utilisation of Grant Funding for project staff costs | 119,000 | 122,000 | 125,000 |
| Total Growth and Development | 839,000 | 842,000 | 845,000 |
| Digital and Customer Services | | | |
| Customer Service savings | 36,000 | 36,000 | 50,000 |
| Non-renewal of Idox Grant-finder platform | 6,000 | 12,000 | 18,000 |
| Total Digital Services | 42,000 | 48,000 | 68,000 |
| Finance and Governance | | =' | - |
| Review of Utilities budgets | 250,000 | 250,000 | 250,000 |
| Review of delay in recruitment targets | 200,000 | 200,000 | 200,000 |
| More effective use of training & development monies | 166,488 | 312,288 | 432,288 |
| Increase in Court Costs | 111,303 | 129,864 | 139,154 |
| Review budgets for childcare case costs | 100,000 | 100,000 | 100,000 |
| Reduction in Revenues and Benefits FTE / salary costs | 59,025 | 59,025 | 59,025 |
| Reduction in overtime payments | 50,000 | 100,000 | 150,000 |
| Staffing restructure - Democratic Services (Scrutiny) | 40,000 | 40,000 | 40,000 |
| Increase in income target - Insurance, Procurement | 25,300 | 25,300 | 25,300 |
| Increase in moone target - insurance, incomenters | 20,000 | 20,000 | 20,000 |
| | 11,000 | 11,000 | 11,000 |
| Delete Finance Assistant post Poduction in Hind Sonices Budget (Incurance Proker Appual Com Eng.) | | | |
| Reduction in Hired Services Budget (Insurance Broker Annual Core Fee) | 4,000 | 4,000 | 4,000 |
| Reduction in Hired Services (Risk Management element) | 2,500 | 2,500 | 2,500 |
| Total Finance and Governance | 1,039,616 | 1,253,977 | 1,433,267 |
| Total Budget Efficiency Proposals | 4,138,968 | 5,198,308 | 5,747,577 |

Appendix D

Blackburn with Darwen Analysis of Balances and Reserves

| | December 2023 *1 | Reserves 2023/24 | of Reserves 31st March 2024 | Budgeted Use of Reserves 2024/25 | of Reserves 31st March 2025 | Budgeted Use of Reserves 2025/26 | | Reserves 2026/27 | Reserves 31st March 2027 |
|-----------------------------------------------------------|---------------------|---------------------|--------------------------------|----------------------------------------|--------------------------------|-------------------------------------|--------|---------------------|-----------------------------|
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Minimum Working Balance (GF Balance) | 6,009 | - | 6,009 | - | 6,009 | - | 6,009 | - | 6,009 |
| Budget Support Reserve | 1,985 | 1,185 | 3,170 | (1,540) | 1,630 | (1,000) | 630 | (500) | 130 |
| Invest to Save Reserves | 4,266 | - | 4,266 | (1,410) | 2,856 | - | 2,856 | - | 2,856 |
| Insurance Reserve | - | 4,000 | 4,000 | - | 4,000 | - | 4,000 | - | 4,000 |
| Specific (Discretionary) Reserves - Committed | | | | | | | | | |
| - Welfare, Council Tax and Business Rate Reforms | 6,204 | (1,000) | 5,204 | (36) | 5,168 | (36) | 5,132 | (36) | 5,096 |
| - Investment in Assets and Infrastructure | 4,143 | - | 4,143 | (3,245) | 898 | - | 898 | - | 898 |
| - Support for Other Resources and Transformation Projects | 375 | - | 375 | - | 375 | - | 375 | - | 375 |
| - Support for People Services | 6,897 | (1,000) | 5,897 | 1,593 | 7,490 | - | 7,490 | - | 7,490 |
| - Support for Place Services | 920 | - | 920 | - | 920 | - | 920 | - | 920 |
| - Contingent Sums | 7,438 | (687) | 6,751 | (506) | 6,245 | - | 6,245 | - | 6,245 |
| - Slippage from Previous Years | 4,441 | (2,498) | 1,943 | - | 1,943 | - | 1,943 | - | 1,943 |
| - Amounts unspent from Grants and Contributions | 648 | - | 648 | - | 648 | - | 648 | - | 648 |
| - Amounts committed to Future Years Budgets | 931 | - | 931 | - | 931 | - | 931 | - | 931 |
| - Reserves held for Specific Purposes | 6,374 | - | 6,374 | (5,296) | 1,078 | - | 1,078 | - | 1,078 |
| Total Specific (Discretionary) Reserves | 38,371 | (5,185) | 33,186 | (7,490) | 25,696 | (36) | 25,660 | (36) | 25,624 |
| Other Earmarked Reserves | 117 | - | 117 | - | 117 | - | 117 | - | 117 |
| School Related Reserves | 11,446 | - | 11,446 | - | 11,446 | - | 11,446 | - | 11,446 |
| Total Reserves | 62,194 | - | 62,194 | (10,440) | 51,754 | (1,036) | 50,718 | (536) | 50,182 |

^{*1 -} As reported to the Executive Board on 8th February 2024

Appendix E

Budget Summary 2024/25

The table below identifies the changes between the Budget 2023/24 presented in the Medium Term Financial Plan to Finance Council in March 2023 and the current position presented to Finance Council on 26th February 2024

| | 2022/24 | 2022/24 | 2024/25 | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------------------------------------|-----------|-------------|
| | 2023/24 | 2023/24 | 2024/25 | |
| | Base | Revised | Base | |
| | Budget | Budget | Budget | Variation |
| | £000 | £000 | £000 | £000 |
| | Α | В | С | D=(C-A) |
| Portfolio Budgets | 60.044 | 70.000 | 75.050 | 7.504 |
| Adult and Prevention Services | 68,341 | 70,392 | 75,862 | 7,521 |
| Public Health and Wellbeing | 2,627 | 5,343 | 2,039 | (588) |
| Children, Young People and Education | 40,392 | 42,329 | 47,042 | 6,650 |
| Environment and Operations | 15,365 | 12,084 | 11,828 | (3,537) |
| Growth and Development | 9,380 | 15,993 | 12,811 | 3,431 |
| Digital and Customer Services | 7,289 | 12,522 | 7,535 | 246 |
| Finance and Governance | 11,584 | 7,677 | 13,026 | 1,442 |
| Total Portfolio Budgets | 154,978 | 166,340 | 170,143 | 15,165 |
| Comments to a second Se | | | | |
| Corporate Income and Expenditure | 0.053 | 2 457 | 10 563 | 2.510 |
| Contingencies | 8,053 | 2,457 | 10,563 | 2,510 |
| RCCO | 6,956 | 1,771 | 9,537 | 2,581 |
| Debt Charges | 19,325 | 19,325 | 18,533 | (792) |
| Investment Income | (1,300) | (1,300) | (2,990) | (1,690) |
| Recharges to Schools | (1,207) | (952) | (1,383) | (176) |
| Benefit Admin Grants | (467) | (467) | (417) | 50 |
| New Homes Bonus | (401) | (401) | (830) | (429) |
| Services Grant | (1,802) | (1,802) | (311) | 1,491 |
| Business Rates s31 Grant | (13,199) | (13,199) | (14,486) | (1,287) |
| Town and Parish Precepts (incl Grants) | 193 | 193 | 213 | 20 |
| Net Revenue Expenditure | 171,129 | 171,965 | 188,572 | 17,443 |
| Francisco de la constante de l | | | | |
| Funded by:- | (10.704) | (40.704) | (22,420) | (2.624) |
| Business Rates | (19,794) | (19,794) | (22,428) | (2,634) |
| Business Rates - Top Up | (25,117) | (25,117) | (26,289) | (1,172) |
| Revenue Support Grant | (15,695) | (15,695) | (16,734) | (1,039) |
| Improved Better Care Fund Grant | (8,349) | (8,349) | (8,349) | - (4.202) |
| Social Care Grant | (13,968) | (13,968) | | (4,283) |
| Market Sustainability and Fair Funding | (1,790) | (1,790) | (3,344) | (1,554) |
| Discharge Fund | (1,171) | (1,171) | (1,951) | (780) |
| BSF PFI Grant | (8,472) | (8,472) | (8,472) | - (4.4.450) |
| | (94,356) | (94,356) | (105,818) | (11,462) |
| Council Tax Income | (64,695) | (64,695) | (69,377) | (4,682) |
| Council Tax Income - Town and Parish Precepts | (166) | (166) | (186) | (20) |
| Transfer from/to Collection Fund - Council Tax | (1,210) | (1,210) | (1,073) | 137 |
| Transfer from/to Collection Fund - NNDR | (452) | (448) | (1,678) | (1,226) |
| Total Estimated Funding | (160,879) | (160,875) | (178,132) | (17,253) |
| | | , , , , , , , , , , , , , , , , , , , , | | |
| Use of Reserves | | | | |
| (Use of)/Contribution to Specific Reserves | (10,250) | (11,090) | (10,440) | (190) |
| (Use of)/Contribution to General Fund Balance | - | | - | - |
| Funding Gap Reamining | - | - | - | |

Balancing the 2024/25 Budget *1

The table below summarises the way in which the Budget Gap for 2024/25 (as presented in the Medium Term Financial Strategy to Finance Council on 27th February 2023) has changed over the past 12 months to produce a balanced budget as required by statute

| Budget Deficit for 2024/25 (as reported to Finance Council on 27th February 2023) | | 6,406 |
|-----------------------------------------------------------------------------------|---------|---------|
| Changes in Core Grant Funding | (2.008) | |
| Additional Business Rates (Retained and from 'Top Up') | (2,908) | |
| Additional Revenue Support Grant (RSG) Total Changes in Core Grant Funding | (1,039) | (3,947) |
| Change in Other Grant Funding | | |
| Change in Underindexing of Business Rates | (1,261) | |
| Additional Social Care Grants | (6,617) | |
| Additional New Homes Bonus | (830) | |
| Reduction in Services Grant | 1,491 | |
| Total Changes in Other Grant Funding | | (7,217) |
| Change in Assumed Income from Council Tax | (446) | |
| Change in Assumed Income from change in Council Taxbase | (657) | |
| Collection Fund Surplus - Council Tax | (308) | |
| Collection Fund Surplus - Business Rates Total Change in Council Resources | (1,178) | (2,589) |
| | | (2,303) |
| Change in Pay related inflation | 1,995 | |
| Change in Waste related inflation | 650 | |
| Other Inflationary uplift in costs | 2,126 | |
| Change in additional investment in Social Care | 6,492 | |
| Realignment of Income Budgets | 538 | |
| Change in assumption for Investment Income | (2,240) | |
| Change in assumption for Debt Charges | (2,346) | |
| Chage in Revenue Contribution to Capital | 9,537 | |
| Invest to Save Projects | 1,000 | |
| Net effect of Investment Package | 728 | |
| Transfer of High Needs DSG | 2,450 | |
| Budget Efficiency Proposals | (4,139) | |
| Change in the Assumed Use of Reserves | (9,444) | |
| Total Change in Assumed Budgeted Costs/Income | | 7,347 |

Budget Deficit for 2024/25 (as reported to the Finance Council on 26th February 2024)

 $^{^{*1} \ \ \, \}text{This analysis shows the changes in the range of assumptions underpinning the development of the budget for 2023/24}$